## Message

From: rich.gold@hklaw.com [rich.gold@hklaw.com]

Sent: 5/21/2018 4:48:17 PM

To: Jackson, Ryan [/o=ExchangeLabs/ou=Exchange Administrative Group

(FYDIBOHF23SPDLT)/cn=Recipients/cn=38bc8e18791a47d88a279db2fec8bd60-Jackson, Ry]

Subject: FW: May 29

Attachments: EPA 3 13 2018 ltr.pdf

Background on meeting next Tuesday at 1.

Rich Gold | Holland & Knight Practice Group Leader Public Policy & Regulation Group Holland & Knight LLP 800 17th Street N.W., Suite 1100 | Washington, DC 20006 T 202.457.7143 | M 202.669.9003 rich.gold@hklaw.com | www.hklaw.com

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----Original Message----

From: Chancellor, Erin [mailto:chancellor.erin@epa.gov] Sent: Friday, May 18, 2018 11:38 AM

To: Gold, Richard (WAS - X77143) < rich.gold@hklaw.com>

Subject: RE: May 29

Thanks Rich, appreciate the info. I'll give you a call on Monday.

Erin E. Chancellor

----Original Message----

From: rich.gold@hklaw.com [mailto:rich.gold@hklaw.com]

Sent: Friday, May 18, 2018 11:37 AM

To: Chancellor, Erin <chancellor.erin@epa.gov>

Subject: RE: May 29 Importance: High

Background as discussed. I don't think it's helpful to send this around broadly inside and have a debate over whether this warrants an HQ mtg. We have the private parties booked to come and they are expecting a meeting. An HQ mtg is needed to remedy the concern raised by the negative tone in the letter the Region sent out. We need to plan out where we go from sampling plan and how we get to a consent decree(s). We need a process that will involve HQ and the Region to do that. That's the purpose of this discussion. The Portland site is on the Administrator's priority list. The business community expects significant HQ/Administrator's office involvement in figuring out how we move forward as quickly and fairly as possible in conjunction with Chris and Sheryl in the Region. The Meeting Objectives will serve as our thoughts on an agenda. The Key Things are for your background. I think we should probably talk again after you've had the chance to review.

## Meeting Objectives:

- 1. Information Gathering - ask questions and get additional detail/background/information on the March EPA letter and thoughts on path forward
- Information Sharing educate EPA on the PCI allocation/post-allocation process and timing
- 3. Discuss Shared Objectives in the Post PDI Sampling Period
- Discuss Process/Next Steps put in place a process for coming up with how best to proceed post-Pre-RD sampling (PDI Work)
- Status of the PDI Work and Issues Encountered Over The Past Few Weeks
- 6. Other Issues

Key Things to Consider/Discuss

- 1. Timing/Sequencing/Multiple Interrelated Work Flows
- PDI Sampling and Evaluation Report critical path to other items and therefore critical to ensure that have cooperation and timely review during sampling and report phases
  - b. Remedy Design/Development - discussion of integration of PDI data and process path forward
  - Allocation/Post-Allocation Process c.
  - d. RD/RA Negotiations and Consent Decree(s)
  - Early Action Projects

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2.
       Important/Critical Variables/Factors
               One versus multiple consent decrees
       b.
               Sequencing (both among the different work flows noted above and physically -
river/projects)
               Status of Source Control
       c.
       d.
               Federal PRPs
       Process
               How can we most effectively engage in a process to determine both what are the right next
steps for the pre-RD process and what needs to be done in the interim so that all parties are ready to
proceed with those next steps
               Discussion of square pegs trying to fit into round holes - not "regular order" so how do
we foster innovative solutions
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----Original Message----
From: Chancellor, Erin [mailto:chancellor.erin@epa.gov]
Sent: Tuesday, May 15, 2018 8:26 AM
To: Gold, Richard (WAS - X77143) < rich.gold@hklaw.com>
Subject: Re: May 29
Still discussing with some people. Taking off for Denver, I'll give you a call when I land to give you
the latest
Erin E. Chancellor
> On May 14, 2018, at 7:37 PM, "rich.gold@hklaw.com" <rich.gold@hklaw.com> wrote:
 Erin I'll have to you in the next day or two. Just confirming we're set for 29th at 1. Can you confirm
EPA attendees?
> Rich Gold | Holland & Knight
> Practice Group Leader
> Public Policy & Regulation Group
> Holland & Knight LLP
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> rich.gold@hklaw.com<mailto:rich.gold@hklaw.com> | @HK_PPR
> Add to address book<a href="http://www.hklaw.com/vcard.aspx?user=Rgold">http://www.hklaw.com/vcard.aspx?user=Rgold</a> | View
  professional biography<a href="http://www.hklaw.com/id77/biosRgold">http://www.hklaw.com/id77/biosRgold</a>
>
> On May 9, 2018, at 1:04 PM, Chancellor, Erin <chancellor.erin@epa.gov<mailto:chancellor.erin@epa.gov>>
> Perfect, thanks so much.
> Erin E. Chancellor
> ----Original Message----
> From: rich.gold@hklaw.com<mailto:rich.gold@hklaw.com>
> [mailto:rich.gold@hklaw.com]
> Sent: Wednesday, May 9, 2018 12:59 PM
> To: Chancellor, Erin
> <chancellor.erin@epa.gov<mailto:chancellor.erin@epa.gov>>
> Subject: RE: May 29
> Will have to you by fri
> Rich Gold | Holland & Knight
> Practice Group Leader
> Public Policy & Regulation Group
> Holland & Knight LLP
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> ----Original Message----
> From: Chancellor, Erin [mailto:chancellor.erin@epa.gov]
> Sent: Wednesday, May 09, 2018 11:35 AM
> To: Gold, Richard (WAS - X77143)
> <rich.gold@hklaw.com<mailto:rich.gold@hklaw.com>>
> Subject: RE: May 29
> Hi Rich,
> A few folks have requested a briefing sheet for what y'all want to cover at the meeting. Is that
something you can get me?
> Thanks,
> Erin E. Chancellor
> ----Original Message----
> From: rich.gold@hklaw.com<mailto:rich.gold@hklaw.com>
> [mailto:rich.gold@hklaw.com]
> Sent: Thursday, May 3, 2018 7:41 PM
> To: Chancellor, Erin
> <chancellor.erin@epa.gov<mailto:chancellor.erin@epa.gov>>
> Subject: Re: May 29
> You betcha
> Rich Gold | Holland & Knight
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> Public Policy & Regulation Group
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   professional biography<a href="http://www.hklaw.com/id77/biosRgold">http://www.hklaw.com/id77/biosRgold</a>
>
> On May 3, 2018, at 7:39 PM, Chancellor, Erin
<chancellor.erin@epa.gov<mailto:chancellor.erin@epa.gov><mailto:chancellor.erin@epa.gov>> wrote:
> Thanks!
> Erin E. Chancellor
> On May 3, 2018, at /:34 PM, "rich.gold@hklaw.com<mailto:rich.gold@hklaw.com>"rich.gold@hklaw.com<mailto:rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com>"rich.gold@hklaw.com"rich.gold@hklaw.com>"rich.gold@hklaw.com"rich.gold@hklaw.com>"rich.gold@hklaw.com"rich.gold@hklaw.com>"rich.gold@hklaw.com"rich.gold@hklaw.com>"rich.gold@hklaw.com"rich.gold@hklaw.com
   On May 3, 2018, at 7:34 PM,
 <rich.gold@hklaw.com<mailto:rich.gold@hklaw.com><mailto:rich.gold@hklaw.com>> wrote:
> Just sent. Kell told me drafted in HQ in Susan's shopped. Signed in
> Region
> Rich Gold | Holland & Knight
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> Public Policy & Regulation Group
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   Add to address book<a href="http://www.hklaw.com/vcard.aspx?user=Rgold">http://www.hklaw.com/vcard.aspx?user=Rgold</a> | View
   professional biography<a href="http://www.hklaw.com/id77/biosRgold">http://www.hklaw.com/id77/biosRgold</a>
>
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> On May 3, 2018, at 6:11 PM, Chancellor, Erin
<chancellor.erin@epa.gov<mailto:chancellor.erin@epa.gov><mailto:chancellor.erin@epa.gov><mailto:chancellor.erin@epa.gov><mailto:chancellor.erin@epa.gov><mailto:chancellor.erin@epa.gov><mailto:chancellor.erin@epa.gov><mailto:chancellor.erin@epa.gov=<mailto:chancellor.erin@epa.gov=<mailto:chancellor.erin@epa.gov><mailto:chancellor.erin@epa.gov><mailto:chancellor.erin@epa.gov><mailto:chancellor.erin@epa.gov><mailto:chancellor.erin@epa.gov><mailto:chancellor.erin@epa.gov><mailto:chancellor.erin@epa.gov><mailto:chancellor.erin@epa.gov>
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